GLOBAL HEALTH, SAFETY AND ENVIRONMENTAL (HSE) POLICY

Shawcor's vision is an Incident and Injury Free workplace with no harm to people while protecting the environment.

NO COMPROMISES ON HSE

 Shawcor will never compromise its commitment to providing a safe and healthy workplace and conducting its business activities in a manner that protects the environment.

COMPLIANCE

- As an HSE leader in the industry, Shawcor will hold itself to a higher standard that helps differentiate Shawcor in the marketplace and create a stronger HSE culture.
- Shawcor will meet or exceed the requirements of HSE laws and regulations applicable in the jurisdictions in which it operates.

CULTURE

- · Shawcor is committed to providing an environment that encourages a healthy lifestyle inside and outside of the workplace.
- Employees¹ at all levels must prioritize HSE in all work activities and business decisions.
- · Shawcor is committed to eliminating and reducing risk to acceptable levels and will prioritize resources toward high-risk activities to prevent catastrophic harm.
- Employees at all levels are accountable for reducing the driving risk through compliance with applicable laws and Shawcor requirements to reduce and ultimately eliminate vehicle incidents.

SHARED RESPONSIBILITY

- Success of our HSE process relies on management's commitment and active involvement of Employees.
- Each Employee has an obligation to report HSE incidents and workplace conditions or practices that pose a safety hazard or threaten the environment and take action to reduce or eliminate such risks.
- Employees are empowered to challenge and communicate any unsafe acts or conditions and STOP WORK as appropriate.

CONTINUOUS IMPROVEMENT

- · Shawcor will set HSE performance objectives, measure results, assess and continually improve through the use of an effective HSE management system.
- Shawcor builds a proactive HSE culture by providing education and training to Employees to empower them with the right skills, tools and behaviors to manage HSE risks. Employees' active participation and involvement in training are indispensable.

Violations of this policy will result in progressive discipline, up to and including termination of employment, and other remedies deemed appropriate by Shawcor to protect its interests.

¹Employees–Refers to all Shawcor employees worldwide and all other persons acting on behalf of Shawcor

Steve Orr President & Chief Executive Officer



JANUARY 2019 • SC-HSE-PLCY-001

